

Diffusion Dynamics of Environmental Product and Service Innovations

Prof. Dr. Klaus Fichter, Dr. Jens Clausen

Carl von Ossietzky University Oldenburg, Germany

Borderstep Institute for Innovation and Sustainability, Berlin

UAS Spring Campus, Berlin, April 10, 2018

A key challenge for sustainability transitions

- We identified a key challenge in former empirical investigations:
 - ➔ Fichter, K. & Clausen, J. (2016). Diffusion Dynamics of Sustainable Innovation – Insights on Diffusion Patterns Based on the Analysis of 100 Sustainable Product and Service Innovation. *Journal of Innovation Management*, 4(2), 30-67.
- Two thirds of all environmental product and service innovations remain in a niche and never exceed dissemination rates or market shares of more than 15% (Fichter & Clausen, 2016).
- The central problem of innovation policy in the context of sustainability transitions is not a lack of environmental innovations, but a lack of diffusion throughout the economy and society!

Three limitations of diffusion research on eco-innovations

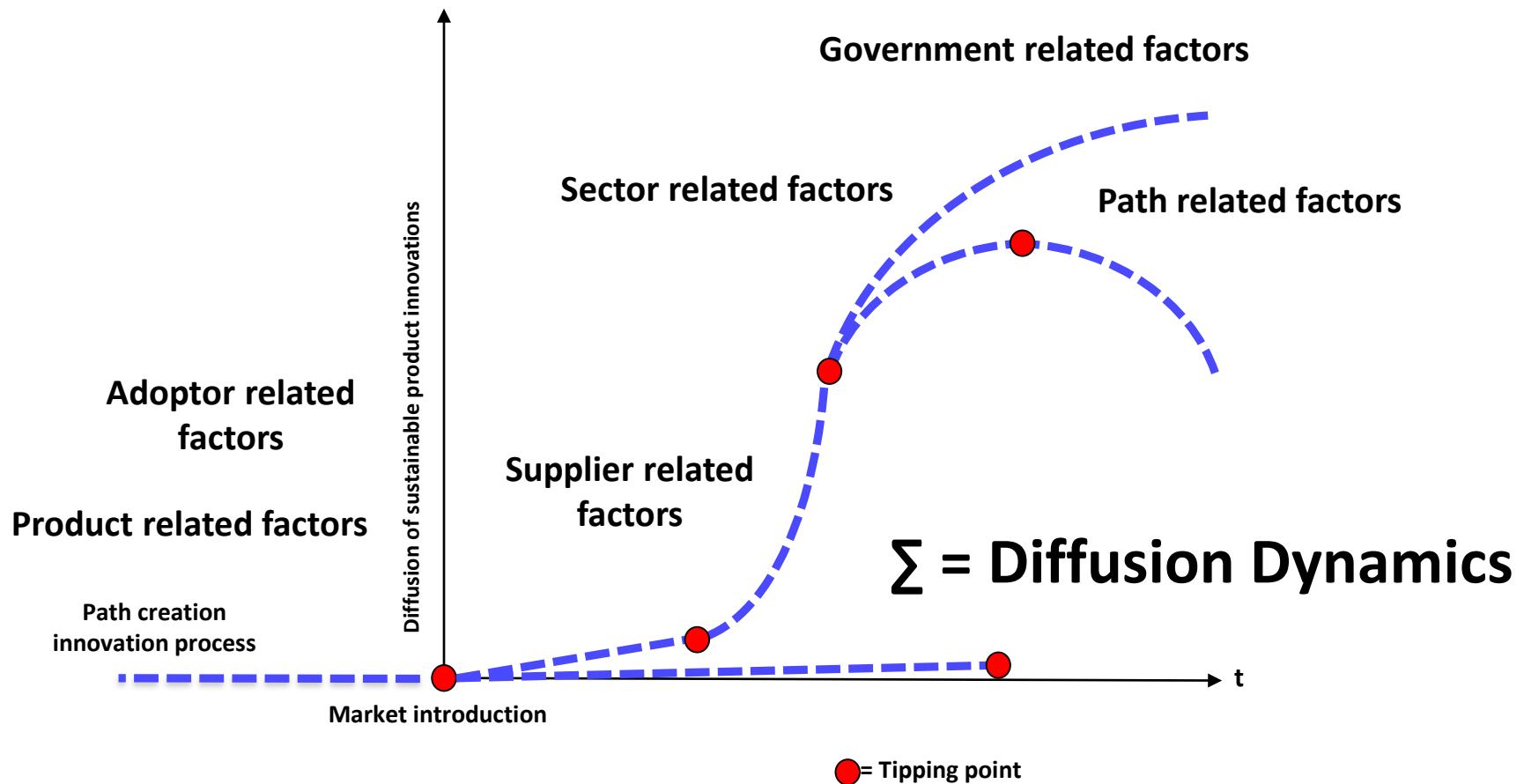
Insights based on extensive literature reviews (Clausen, Fichter & Winter, 2011; Fichter & Clausen, 2016; Karakaya, Hidalgo & Nuur, 2014; Kivimaa & Kern, 2016, Clausen and Fichter 2018):

1. Almost all studies focus on only one sector or technology, which is mostly energy.
2. Most studies focus on a small number of factors from only two fields of influence
3. Almost all studies are focussed on a small number of diffusion cases in single sectors.

Guiding research question

- Which are the key factors driving or hampering the diffusion of environmental product and service innovations?
- To investigate this question, it requires:
 - ➔ Multi sector analysis (not focussed only on one sector or technology)
 - ➔ A holistic and broad set of factors that can potentially influence diffusion
 - ➔ A large number of diffusion cases in order to generalize
- We use the terms „environmental innovation“ and „eco-innovation“ synonymously.
- For the concept of „environmental innovation“ or „eco-innovation“ we refer to the EU Eco-Innovation Action Plan

Factors potentially influencing diffusion of eco-innovation



Results from the project „Environmental Innovations and their Diffusion as Driver of the Green Economy“

- Commissioned by



Federal Ministry
for the Environment, Nature Conservation
and Nuclear Safety



Sample and Method



Central attributes of the 130 cases

Attribute	Characteristics (number of cases)		
Degree of Innovation	Radical Innovation (57)		Incremental Innovation (73)
Object of Innovation	Product (60)	Product-Service System (49)	Service (21)
Type of Innovator (at market introduction)	New Firm (36)	Both Types (20)	Established company (60)
Type of Adopter	Private Consumers (32)	Both Types (58)	Professional Users (40)

The diffusion paths of 130 environmental product- and service innovations have been analyzed

Field of Products or Services	Degree of Dissemination				Total
	up to 1%	up to 10%	up to 50%	up to 100%	
Mobility	5	5	3	1	14
Food and Restaurants	2	10	2	1	15
Financial Services	4	2			6
Renting and Leasing			3		3
Green conventional Services		2			2
Scientific Services	2	3	1	1	7
Energy Efficiency	4	4	8	5	21
Value Selling in Industry	1	4	1		6
Internet and Computing		3	6	10	19
Crafts Services		4	2		6
Retail and Trade		3	1		4
Building and Housing		1	2		3
Renewable Raw Material	2	5	2		9
Renewable Energy	7	1	3	4	15
Total	27	47	34	22	130



Profile for each case with key characteristics and data on independent and dependent variables

- We prepared a qualitative profile for each case, using secondary information.
- Secondary information includes market analyses, life-cycle analyses, websites of inventors, manufacturers, wholesalers, and retailers as well as product- or use-related Internet sources.
- In total, about 7,000 sources of information were accessed and about 1,200 were cited in the 130 case studies.
- The description of the cases in each of the profiles followed a defined format and a given coding system (cf. Appendix 1 in Fichter and Clausen (2016)).
- This included key data on the type of innovation and the diffusion process as well as the 22 independent variables and one dependent variable (dissemination rate)
- The profile format fulfilled the function of a standardized survey instrument, similar to a standardized observation protocol.

22 independent variables (factors)

Factor Group	Independent Variable
Product-related factors	Relative advantage of the innovation
	Perceptibility
	Compatibility
	Low complexity
	Trialability
Adoptor-related factors	Involvement of user innovators
	Low need for behavior modification
	Uncertainties on the part of adoptors
	Financial (dis-)advantage (price, costs, cost-effectiveness)
Supplier-related factors	Necessary training efforts for staff (formerly "Green Pioneers")
	Renown and reputation of suppliers
	Completeness and availability of service
Sector-related factors	Degree of support by industry trade association
	Degree of support / resistance by market leaders
	Degree of support by intermediaries as change agents
Policy-related factors	Institutional obstacles
	Governmental push and pull activities
	Lead market policies
	Media and campaigns
Path-related factors	Role of path dependencies
	Price development
	Self-reinforcing effects



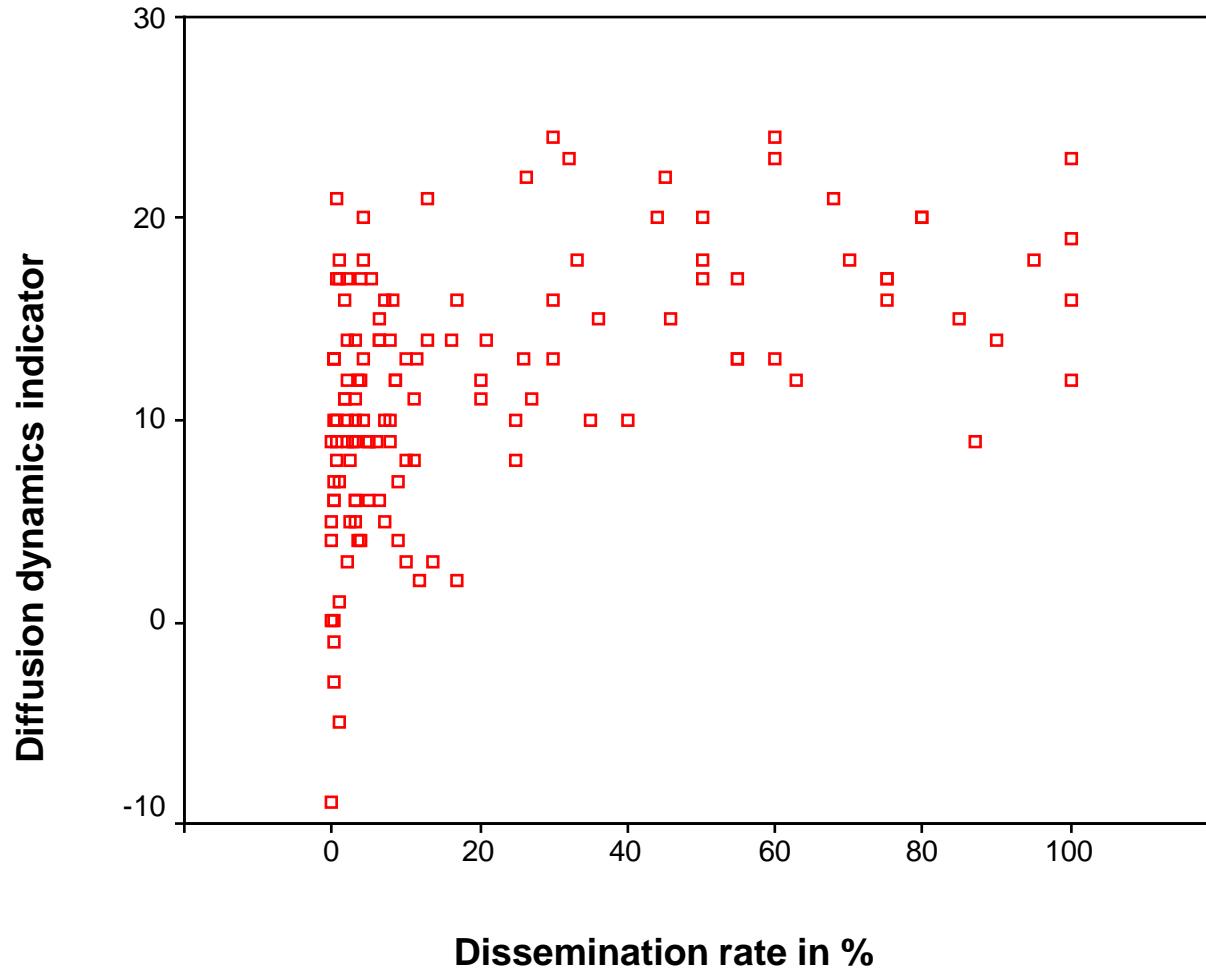
Dependent variable: Dissemination rate

- Share of turnover in the respective market
 - ➔ e.g. high-efficiency fridges: share of A++ (and better) fridges of all sold fridges
- Stock data
 - ➔ e.g. absorption coolers: share of absorption coolers of all installed coolers
- Data relating to available potential
 - ➔ e.g. wind power: realized wind power as share of the overall potential of wind power in a given region

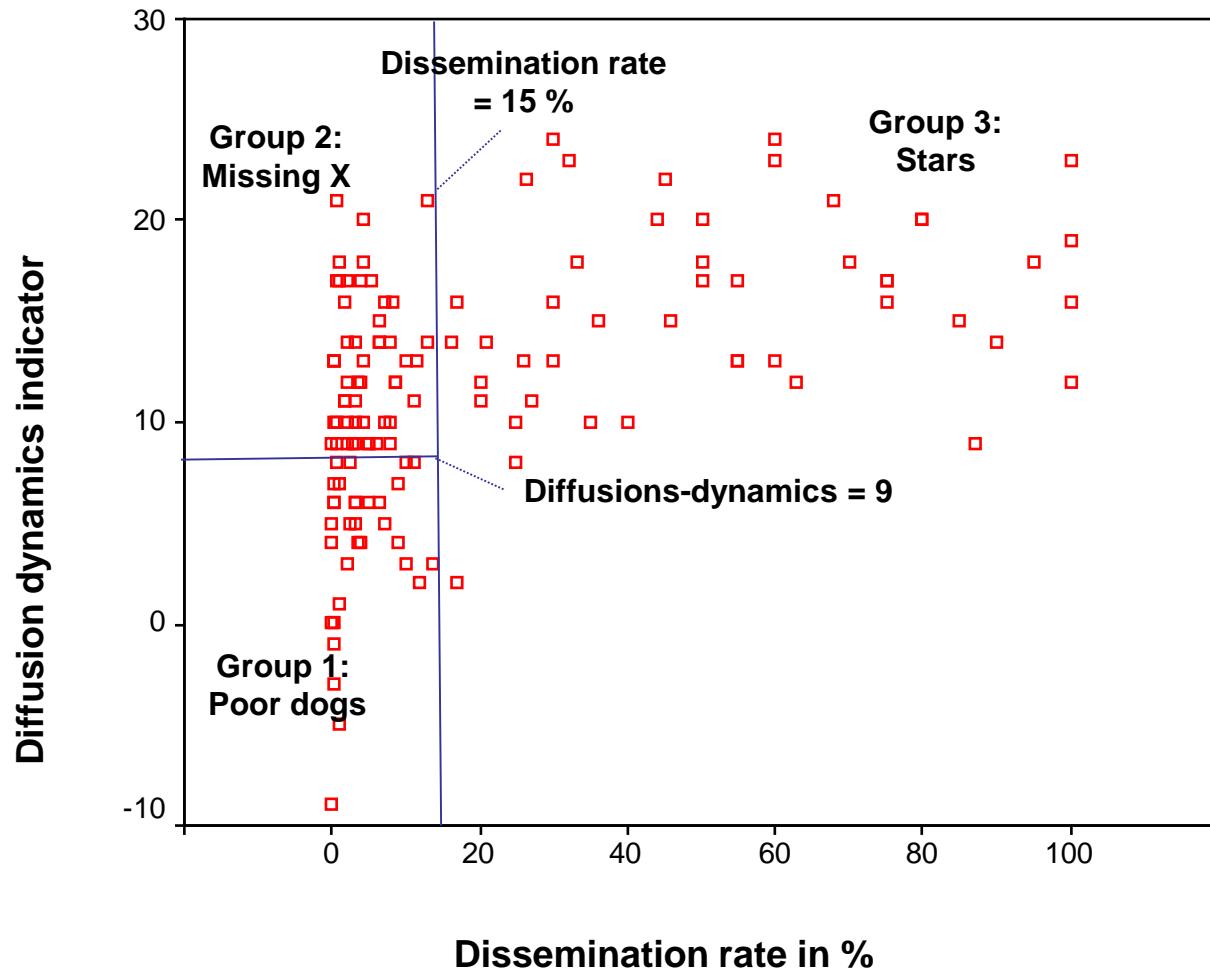
Results



Dissemination rate of 130 eco-innovations



Groups of eco-innovations



Relation of the independent variables and the dependent variable „degree of dissemination“ (n=130)

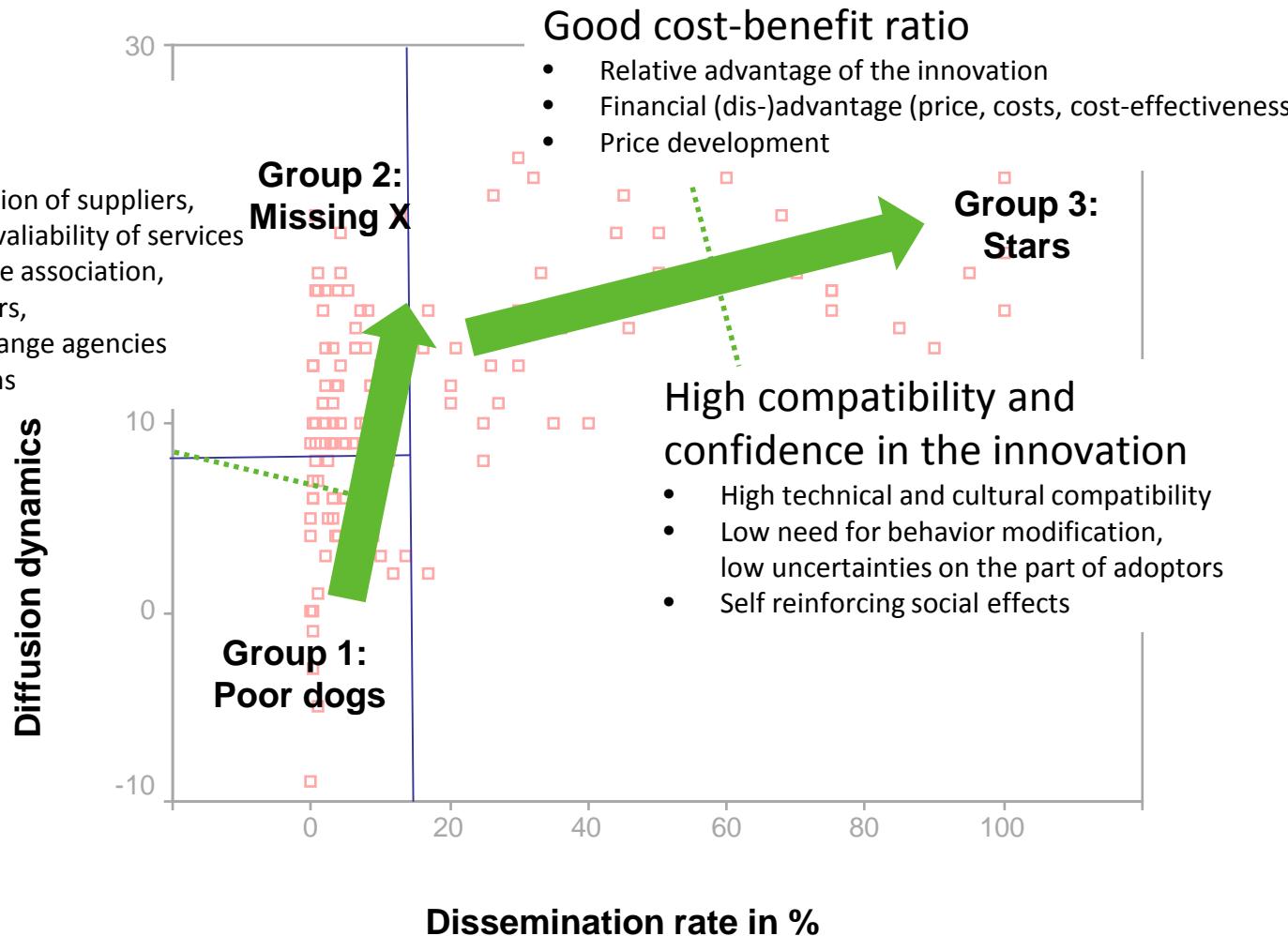
Factor Group	Independent Variable	Kendall-Tau-b and approximate significance	Dependent Variable: Degree of dissemination
Product-related factors	Relative advantage of the innovation	0,177*	
	Perceptibility		
	Compatibility	0,159*	
	Low complexity		
	Trialability		
Adoptor-related factors	Involvement of user innovators	-0,203**	
	Low need for behavior modification	0,329**	
	Uncertainties on the part of adoptors	0,199**	
	Financial (dis-)advantage (price, costs, cost-effectiveness)	0,130*	
Supplier-related factors	Necessary training efforts for staff (formerly "Green Pio-neers")	Not analysed	
	Renown and reputation of suppliers	0,332**	
	Completeness and availability of service	0,349**	
Sector-related factors	Degree of support by industry trade association	0,234**	
	Degree of support / resistance by market leaders	0,214**	
	Degree of support by intermediaries as change agents		
Policy-related factors	Institutional obstacles	0,145*	
	Governmental push and pull activities		
	Lead market policies	0,177*	
	Media and campaigns		
Path-related factors	Role of path dependencies		
	Price development	0,336**	
	Self-reinforcing effects	0,278**	

Characteristics of Kendall-Tau-b: 0 to 0.05: no correlation; to 0.2: weak correlation; to 0.5: medium correlation; above 0.5: strong correlation. Only significant correlations are presented. Significant at 5% level; ** significant at 1% level; n=130.

Central „factor groups“ of diffusion

Market Push

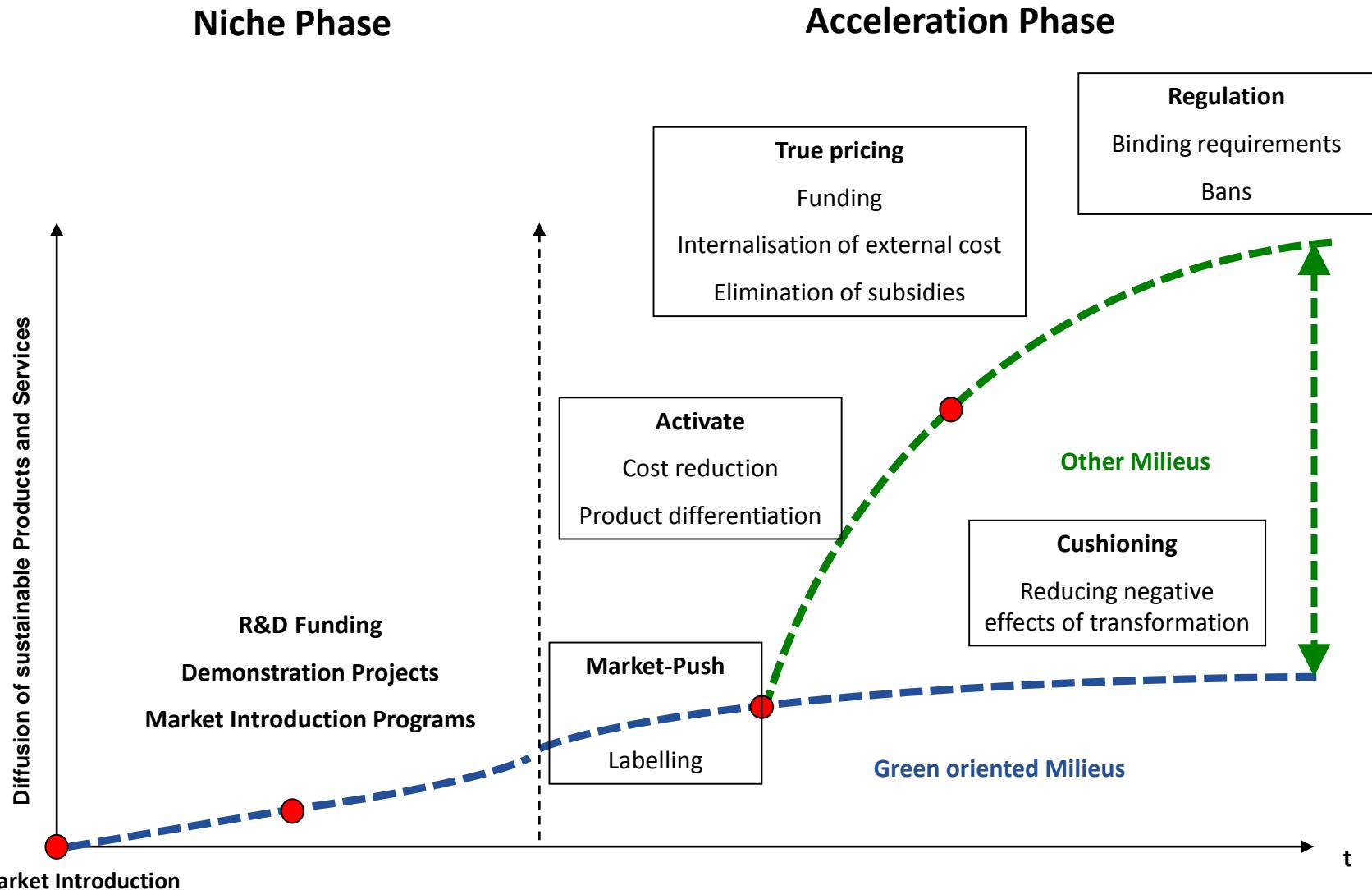
- Perceptability
- Renown and reputation of suppliers, completeness and availability of services
- Role of industry trade association, role of market leaders, intermediaries as change agencies
- Media and campaigns



Possible Strategies



Political recommendations



Thank You!

Klaus Fichter

University of Oldenburg and Borderstep Institut für Innovation and Sustainability
fichter@borderstep.de

More about the project at www.borderstep.de:

Clausen, J. & Fichter, K. (2018). Umweltinnovationen 2: Faktoren und Dynamiken der Verbreitung grüner Dienstleistungen und Produkte in der Gesellschaft. Im Erscheinen. Dessau-Roßlau: Umweltbundesamt (im Erscheinen).

Clausen, J. & Gandenberger, C. (2018). Umweltinnovationen 1: Grundlagenanalysen. Im Erscheinen. Dessau-Roßlau: Umweltbundesamt (im Erscheinen).

Fichter, K. & Clausen, J. (2016). Diffusion Dynamics of Sustainable Innovation - Insights on Diffusion Patterns Based on the Analysis of 100 Sustainable Product and Service Innovations. Journal of Innovation Management, 4 (2), 30–67.

